

January 1, 2019

Tuesday

January 2019						
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February 2019						
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TUESDAY	
1	(b) (7)(F) To Jan 4 →
7 ^{AM}	New Year's Day
8	
9	
10	0945-1000: Call w/ SECARMY; Cables to Connect (UNSECURE) -
11	
12 ^{PM}	1200-1215: Call w/ CJCS (only 15 mins - awaiting timing); Cal
1	1245-1300: Call w/ Gen O'Shaughnessy; Cables to connect (UN
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January 2, 2019

Wednesday

January 2019

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February 2019

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WEDNESDAY

2

← From Jan 1

(b) (7)(F)

To Jan 4 →

7 AM

0700-0745: Intel Brief

(b) (6) SD Office

8

0800-0820: SecDef Large Group Meeting; (b) (6) Nunn Lugar

9

0845-0930: Big 4 (+POLICY) (No CJCS)

(b) (6) SD Office

10

0945-1000: APNSA Bolton Phone Call; (b) (6) SD Office

11

1045-1115: ENR - White House

12 PM

1130-1300: Cabinet Meeting w/ POTUS

Roosevelt Room | White House

1

1300-1330: ENR - Pentagon

1330-1430: Lunch / Reading Time

2

3

1500-1530: Package Review

4

5

1730: ENR; Residence

6

6:30am - 7:00am 0630-0700: FO Morning Huddle (b) (6) SD Office)

January 3, 2019

Thursday

January 2019						
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February 2019						
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THURSDAY	
3	
← From Jan 1 (b) (7)(F) To Jan 4 →	
7 AM	0700-0800: APNSA / DoD / State Breakfast (b) (6) SD Office
8	0800-0900: Syria Discussion w/ SecState, CJCS and APNSA (b) (6) SD Office
9	
10	0945-1015: Intel Brief; (b) (6) SD Office
11	1100-1130: USD Policy Huddle (b) (6) SD Office
12 PM	
	1230-1300: F-35 Update w/ Ms. Lord; (b) (6) SD Office
1	
2	1345-1415: SRO Process / Tab Review; (b) (6) SD Office
	1430-1500: Long Range Calendar Review; (b) (6) SD Office
3	1500-1700: COCOM Read Book (b) (6) SD Office
4	
5	1700: ENR; Residence
6	
6:30am - 7:00am 0630-0700: FO Morning Huddle (b) (6) SD Office)	

January 4, 2019

Friday

January 2019
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February 2019
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FRIDAY	
4	<div>← From Jan 1 (b) (7)(F) To Jan 8 →</div>
7 AM	0700-0745: Intel Brief (b) (6) SD Office
8	0800-0830: OSD Small Group (b) (6) SD Office
9	0900-0930: CJCS 1v1; (b) (6) SD Office 0930-1030: COCOM Read Time
10	1030-1100: Speechwriters Weekly (b) (6) SD Office
11	1100-1200: Lunch / Reading Time
12 PM	1200-1230: DSD (PTDO) 1v1; (b) (6) SD Office 1245-1315: Border Wall Update (b) (6) SD Office
1	1330-1345: SECARMY Meeting; (b) (6) SD Office
2	1345-1400: MinDef Ursula von der Leyen (Germany) Phone Call;
3	1500-1700: COCOM Read Book (b) (6) SD Office 1530-1600: ENR - White House
4	1600-1630: Border Update w/ Jared Kushner; (b) (6) SD Office 1630-1730: WH CoS Mulvaney Meeting CoS Office White House
5	1730-1800: ENR: Residence
6	1800-1900: Private Appointment
6:15am - 6:30am 0615-0630: Private Appointment (b) (6) SD Office)	
6:30am - 7:00am 0630-0700: FO Morning Huddle (b) (6) SD Office)	

SecDef Calendar

1

6/3/2019 11:20 AM

January 5, 2019

Saturday

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	SATURDAY
	5
	← From Jan 4 (b) (7)(F) To Jan 8 →
7 AM	
8	0750: ENR; PNT
9	0800-1500: OFFICE / STRATEGY TIME
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12 PM	
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3	ENR; Residence
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January 6, 2019

Sunday

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February 2019						
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	SUNDAY
	6
	← From Jan 4 (b) (7)(F) To Jan 8 →
7 ^{AM}	
8	
9	ENR; Pentagon
	0930-1230: OFFICE / STRATEGY TIME
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12 ^{PM}	
	ENR; Residence
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January 7, 2019

Monday

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February 2019						
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	MONDAY
	7
	← From Jan 4 (b) (7)(F) To Jan 8 →
7 AM	0700-0730: ENR - State Department
	Quad Principals Weekly Meeting State Department SecState Suite (b) (6)
8	0830-0900: ENR; PNT
9	0915-1000: Intel Brief (b) (6) SD Office
10	1015-1045: Prep-Congressional Visits; (b) (6)
	1045-1100: SecState Pompeo Phone Call; (b) (6) SD Office (State Ops will Dial In-SECURE)
11	1115 - 1215: Lunch / Reading Time
12 PM	1215-1230: MinDef Florence Parly (France) Phone Call; (b) (6) SD FO (TBD - via Direct Dial)
1	1300-1330: Package Review Time; (b) (6) SD Office
	1345-1415: SYG Jens Stoltenberg (NATO) Phone Call; (b) (6) SD Office (Direct Dial - SECURE)
2	1430-1530: Space Governance Committee Meeting (b) (6) SD Cables
3	1530-1545: Mr. Cacci Update; (b) (6) SD Office
4	1600-1630: SAP Program Review; (b) (6) SD Office
5	1700-1715: MinDef Jeong Kyeong-doo (ROK) Phone Call; (b) (6) SD Office (SECURE via CABLES)
	1730: ENR; Residence
6	
	6:15am - 7:00am OFFICE / STRATEGY TIME

SecDef Calendar

99

1/31/2019 2:56 PM

January 8, 2019

Tuesday

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February 2019						
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	TUESDAY
	8
	← From Jan 4 (b) (7)(F) To Jan 11 →
7 AM	0700-0745: Intel Brief (b) (6) SD Office
	0745-0800: GEN Milley Drive-By; (b) (6) SD Office
8	SecArmy Meeting (+US Army Corps of Engineers) (b) (6) 0800-0815: SecDef Large Group Meeting; (b) (6) Nunn-Lugar
9	0900-1000: D-ISIS / AFG Update (SVTC) (b) (6) SD CABLES
10	1030-1045: MinDef Gavin Williamson (UK) Phone Call; (b) (6) SD Office (CABLES- SECURE)
11	1100-1115: General André Lanata (SAC-T) Phone Call; (b) (6) SD Office (via CABLES - SECURE)
12 PM	1200-1230: CJCS Phone Call; (b) (6) SECURE via-CABLES)
1	1315-1400: Service Secretary Coffee (+DSD) (b) (6) SD Office
2	1430-1445: MinDef Harjit Sajjan (Canada) Phone Call; (b) (6) SD Office (UNSECURE via Direct Dial)
3	1500-1515: MinDef Frank Bakke-Jensen (Norway) Phone Call; (b) (6) SD Office (SECURE via NMCC) 1530-1600: ENR; White House
4	1600-1630: Border Discussion w/ DHS, OMB, and WH CoS; Situation Room White House 1630: ENR; Residence
5	
6	Private Appointment
	6:30am - 7:00am 0630-0700: FO Morning Huddle (b) (6) SD Office)

January 9, 2019

Wednesday

January 2019

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February 2019

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WEDNESDAY

9

← From Jan 8

(b) (7)(F)

To Jan 11 →

7 AM

0700-0745: Intel Brief

(b) (6) SD Office

8

0745-0830: ENR

Capitol Hill

0830-0900: Chairman Mac Thornberry (HASC) Meeting; 2208-RB | Rayburn House Office Building

9

0945-1015: Chairman James Inhofe (SASC) Meeting; 205-R | Russell Senate Office Building

10

1030-1100: Sen Richard Durbin (SAC-D) Meeting; 711 | Hart Senate Office Building

11

1100-1130: Sen Jack Reed (SASC) Meeting; 728-H | Hart Senate Office Building

1140-1210: Sen Richard Shelby (SAC-D) Meeting; 304-R | Russell Senate Office Building

12 PM

1215-1245: Chairman Adam Smith (HASC) Meeting; 2264-RB | Rayburn House Office Building

1245-1315: ENR; Pentagon

1

1315-1345: Lunch / Read Time

2

1350-1400: Sync w/ USD P: (b) (6) SD Off

1340: DNI Coats Phone Call: (b) (6) SD Of

1400-1500: Prep-POTUS NSC Small Group w/ CJCS (b) (6) SD Office

3

1500-1530: SECARMY (Thurs Border Wall Content Alignment / Concurrence) (b) (6) SD Office

1530-1600: ENR; White House

4

1600-1630: Sync w/ DCIA Haspel; Situation Room | White House

1630-1830: POTUS: NSC Small Group Meeting White House | Oval Office

5

6

1830-1920: Finalize Thurs Products w/ SECARMY & LTG Semonite; Situation Room | White House

6:30am - 7:00am 0630-0700: FO Morning Huddle (b) (6) SD Office)

January 10, 2019

Thursday

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February 2019						
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THURSDAY	
10	
← From Jan 8 (b) (7)(F) To Jan 11 →	
7 AM	0700-0800: APNSA / DoD (No State) (b) (6) SD Office
8	0800-0845: SecDef Large Group Meeting (b) (6)
9	0900-0945: Intel Brief (b) (6) SD Office
10	1000-1030: MinDef Mariusz Błaszczak (Poland) Phone Call (b) (6) SD Office (via CABLES - TBD)
11	1045: ENR; Capitol Hill 1115 - 1145: Minority Leader Charles Schumer Meeting; TBD Capitol Hill 1200: ENR; PNT
12 PM	1230-1330: Lunch / Reading Time
1	1330-1400: Speechwriters (MDR Roll Out); (b) (6) SD Office
2	1400-1430: USD Policy Sync; (b) (6) SD Office
3	1500-1530: A&S Update; (b) (6) SD Office 1530-1545: Package Review Time; (b) (6) SD Office
4	1600-1630: MinDef Christopher Pyne (Australia) Phone Call; (b) (6) SD Office (via CABLES - SECURE) 1630-1700: OGC Sync w/ Mr. Nye; (b) (6) SD Office
5	1700: ENR; Residence
6	
6:30am - 7:00am 0630-0700: FO Morning Huddle (b) (6) SD Office)	

January 11, 2019

Friday

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	FRIDAY
	11
	← From Jan 8 (b) (7)(F) To Jan 14 →
7 AM	0700-0800: BLOCK: Prep-JCS TANK (Internal)
8	0800-0815: OSD Small Group (b) (6) SD Office 0815-0900: Intel Brief (b) (6) SD Office
9	0900-1045: Quarterly CJCS TANK TANK
10	
11	1045-1130: OFFICE / STRATEGY TIME
	1130-1200: CJCS 1v1 (b) (6) SD Office
12 PM	
	1225-1300: AMB Kay Bailey Hutchison (NATO) Phone Call (b) (6) SD Office (via CABLES-SECURE)
1	1300-1330: Lunch / Reading Time
	1330-1400: AMB Yousef Otaiba Coffee (UAE); (b) (6) SD Office
2	1415-1445: AMB Lighthizer Phone Call (b) (6) SD Office (via Direct Dial - UNCLASS)
3	1500-1530: Package Review Time (b) (6) SD Office
	1530-1600: PTDO DSD 1v1 (b) (6) SD Office
4	1600-1700: COCOM Read Book
5	1700: ENR; Residence
6	
	6:30am - 7:00am 0630-0700: FO Morning Huddle (b) (6) SD Office)

SecDef Calendar

103

1/31/2019 2:56 PM

January 12, 2019

Saturday

January 2019						
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February 2019						
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SATURDAY	
12	
← From Jan 11 (b) (7)(F) To Jan 14 →	
7 AM	
8	
9	0915: ENR; Pentagon
10	0930-1030: COCOM Read Book (b) (6) SD Office
10	OFFICE TIME
10	1030: SAP Deliverable Spot Check (b) (6)
11	1100-1145: Border Project Process Review (b) (6) SD Conference Room
11	1145-1230: MDR Prep w/ DSD (PTDO)
12 PM	1230: Intel Read Time (b) (6) SD Office
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2	1430: OFFICE / STRATEGY TIME
3	1530: ENR; Residence
4	Private Appt
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January 13, 2019

Sunday

January 2019						
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	SUNDAY
	13
	← From Jan 11 (b) (7)(F) To Jan 14 →
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January 14, 2019

Monday

January 2019

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February 2019

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MONDAY

14

← From Jan 11

(b) (7)(F)

To Jan 18 →

7 AM

0700-0745: Intel Brief

(b) (6) SD Office

8

0800-0830: OSD Small Group; (b) (6) SD Office

0830-0845: USDP Runover / Pull Aside

9

0900-0930: MDR Discussion w/ Policy and R&E; (b) (6) SD Office

Runover (expected)

10

11

1045-1115: Dr. J.D. Crouch (DPB) Meeting; (b) (6) SD Office

1130-1200: CJCS 1v1; (b) (6) SD Office

12 PM

1200-1300: Lunch / Reading Time

1

1330-1400: DepSec-State John Sullivan; Secure Phone Call (we initiate)

2

3

1530: ENR; White House

4

1600-1630: Ms. Shahira Knight (WHS LA) ; WHS | West Wing Room 216

1630: COS Mulvaney 1:1; WHS | COS Office

5

Runover / drive by Dr. C. Kupperman (APDNSA)

6

1745-1845: POTUS R. NSC Meeting

Oval Office | White House

6:30am - 7:00am 0630-0700: FO Morning Huddle; (b) (6) SD Office)

SecDef Calendar

106

1/31/2019 2:56 PM

January 15, 2019

Tuesday

January 2019
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February 2019
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	TUESDAY
	15
	← From Jan 14 (b) (7)(F) To Jan 18 →
7 AM	0700-0745: Intel Brief (b) (6) SD Office
8	0800-0845: SecDef Large Group Meeting (b) (6) Nunn-Lugar Conference Room
9	0845-0930: Dr. Griffin: MDR Prep (+Speech) (b) (6) SD(A) Office
10	0930-1030: Border Wall Rock Drill / Finalize Process Map (b) (6) SD Conference Room
11	1045-1130: Prep - Japan Bilateral and Dinner (b) (6) SD Conference Room
	1130-1230: Lunch/Reading Time (b) (6) SD Office
12 PM	1230-1300: Package Review Time; (b) (6) SD Office
1	1330-1400: Ms. Ivanka Trump Meeting ; (b) (6) SD Office
2	1415-1445: Distributed Laydown Option w/ CMC; (b) (6) SD Office
3	1500-1600: INDO-PACOM Update (SVTC) (b) (6) SD CABLES
4	1600: ENR; Hill 1630-1700: Congressman P. Visclosky (Unclassified); 2328 (His Office) Rayburn House Office Building
5	1715-1745: Speaker N. Pelosi (D-CA); H-232 Capitol Building Pull-aside w/ Rep Steny Hoyer
6	1815: OFFICE TIME 1755-1815: ENR; PNT
	6:30am - 7:00am 0630-0700: FO Morning Huddle (b) (6) SD Office)

January 16, 2019

Wednesday

January 2019
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February 2019
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	WEDNESDAY
	16
	← From Jan 14 (b) (7)(F) To Jan 18 →
7 AM	0650-0705: ENR; WHS COS Mulvaney 1v1; WHS COS Office
8	0750-0815: ENR; PNT Runover (expected)
9	0845-0930: Big 4 (+POLICY) (No CJCS) (b) SD Office 0930: Private Phone Call 0940-1010: SecState Weekly Sync Call; (b) (6) SD Office (Di
10	1030-1100: MinDef Ng Eng Hen (Singapore) Phone Call; (b) (6) SD Office (UNSECURE - via Direct Dial)
11	
12 PM	1145-1200: Run of Show: Japan Bi-Lat (b) (6) SD Office 1200-1230: Dr. Griffin: MDR Final Prep (+Speech); (b) (6) SD(A) 1245-1315: Package Review Time; (b) (6) SD Office
1	
2	1400-1500: MinDef Takeshi Iwaya (Japan) Bi-lateral Meeting (b) (6) SD Dining Room
3	Runover - or - OFFICE TIME
4	1600-1630: INDO-PACOM Update w/ ADM Davidson (+VCJCS); (b) (6) SD Office 1630-1730: Finalize Thurs NDS Implementation Material POC: (b) (6) (b) (6)
5	(T) Posture Planning / Working Session; (b) (6) Strategy & Integration War Room
6	1800: ENR; The Dock Master House DC Warf 1830-2000: Dinner iho MinDef Takeshi Iwaya (Japan); The Dock Master House DC Warf
	6:30am - 6:50am 0630-0650: FO Morning Huddle (b) (6) SD Office)

January 17, 2019

Thursday

January 2019

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February 2019

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THURSDAY

17

← From Jan 14

(b) (7)(F)

To Jan 18 →

CANX: AMB Khalid bin Salman (KSA) Meeting (b) SD Office

7 AM

0700-0800: APNSA / DoD Breakfast (No State)
Ward Room | White House Navy Mess

8

0800-0830: ENR; Pentagon

0845-0915: FO Morning Huddle: (b) (6) SD Office

9

0915-1000: Intel Brief
(b) (6) SD Office

10

1000-1030: BLOCK: Prep for MDR Remarks (solo)

1030-1200: POTUS MDR Roll-Out
PNT Auditorium

11

12 PM

1200-1300: Lunch/Reading Time
(b) (6) SD Office

1

1300: Finalize NDS Materials | POC: (b) (6)

2

[FYI/not attending: MLK Event

3

1500-1600: NDS Implementation Review w/ Services
(b) (6) Nunn Lugar

4

Runover

1630-1645: Package Review Time: (b) (6) SD Office

5

1700: ENR; Residence

6

SecDef Calendar

109

1/31/2019 2:56 PM

January 18, 2019

Friday

January 2019						
Su	Mo	Tu	We	Th	Fr	Sa
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6	7	8	9	10	11	12
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27	28	29	30	31		

February 2019						
Su	Mo	Tu	We	Th	Fr	Sa
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24	25	26	27	28		

	FRIDAY
	18
	← From Jan 14 (b) (7)(F) To Jan 22 →
7 AM	0700-0730: State Department
	0730-0830: Quad Principals Weekly Meeting (DoD/State/Treasury/CIA) State Department
8	0830-0900: ENR; PNT
9	0900-0945: Intel Brief (b) (6) SD Office
10	1000-1030: DSD (PTDO) 1v1; (b) (6) SD Office
	1045-1115: Mr. Newt Gingrich Office Call; (b) (6) SD(A) Office
11	1115-1145: Runover
12 PM	1200-1300: Lunch / Reading Time
	1200-1230: Private Appointment
1	
2	1430-1445: Call w/ Congressman Smith; Direct Dial - UNSECURE
	1445-1500: Office Call w/ Sgt (b) (6) SD Office
3	1500-1600: COCOM Read Book (b) (6) SD Office
4	1600-1630: Package Review Time; (b) (6) SD Office
	1630: ENR; Residence
5	
6	
	6:30am - 7:00am 0630-0700: FO Morning Huddle (b) (6) SD Office)
	7:30pm - 9:30pm Private Appointment

SecDef Calendar

110

1/31/2019 2:56 PM

January 19, 2019

Saturday

January 2019						
Su	Mo	Tu	We	Th	Fr	Sa
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February 2019						
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	SATURDAY
	19
	← From Jan 18 (b) (7)(F) To Jan 22 →
7 AM	OFFICE / STRATEGY TIME
8	
9	0900: ENR JBA
	0930-1030: COCOM Read Book (b) (6) SD Office
10	1015-1045: ENR (Flight Time 0+30; No Time Change); Dover AFB
	1035 - 1245: Attend Dignified Transfer w/ POTUS Dover AFB
11	
12 PM	
	1250: ENR JBA (Flight Time: +30/No Time Change)
1	1300: ENR; TBD - PNT or Residence?
2	
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January 22, 2019

Tuesday

January 2019
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February 2019
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TUESDAY	
22	
← From Jan 18 (b) (7)(F) To Jan 26 →	
CANX: PC (Immigration/ Border)	
7 AM	0700-0745: Intel Brief (b) (6) SD Office
8	0800-0845: SecDef Large Group Meeting (b) (6) Nunn-Lugar Conference Room
9	0900-1000: D-ISIS / AFG Update (SVTC) (b) (6) SD Cables
10	1015-1045: CJCS 1v1; (b) (6) SD Office 1045-1115: NDS Assessment Interim Review; (b) (6) SD Office
11	1130-1230: Lunch/Reading Time (b) (6) SD Office
12 PM	
1	1300-1345: Speech Prep (two deliverables this week) (b) (6) SD Office; SecDef Calendar
2	1400-1430: Prep for Press Gaggle; (b) (6) SD Office
3	1500-1545: Gen O'Shaughnessy (NORTHCOM) Office Call (b) (6) SD Office
4	1600-1630: USDP 1:1 w/ J. Rood; (b) (6) SD Office 1630-1700: Package Review Time; (b) (6) SD Office 1615-1630: Call w/ R. Vought; UNSECURE
5	1700-1730: In-Call w/ D. Folliard; (b) (6) SD Office 1730: ENR; Residence
6	
6:30am - 7:00am 0630-0700: FO Morning Huddle (b) (6) SD Office)	

January 23, 2019

Wednesday

January 2019						
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February 2019						
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WEDNESDAY	
23	
← From Jan 22 (b) (7)(F) To Jan 26 →	
CANX: 1030-1100: SecState Pompeo Call (b) (6) SD Office (Direct Dial In-SECURE)	
7 AM	0700-0745: Intel Brief (b) (6) SD Office
8	0800-0830: OSD Small Group; (b) (6) SD Office 0830-0900: ENR; The White House
9	0900-1000: Principals Huddle - Border Construction WW 205 - Pat Cipollone's Office The White House
10	1000-1030: ENR; PNT
11	1100-1130: Afghanistan CT Discussion; (b) (6) SD Inner Conference Room 1130-1215: Lunch/Reading Time (b) (6) SD Office
12 PM	1230-1315: War Room Working Session (Focus: Posture) POC: (b) (6) (b) (6) Strategy & Integration War Room
1	
2	1345-1430: APNSA/STATE/CJCS Meeting (b) (6) SD Office
3	1500-1600: Border Wall ROC Drill / Finalize Process Map (b) (6) SD Conference Room
4	1615-1700: Speechwriters (Finalize Remarks for Thurs Retirement) (b) (6) SD Office
5	
6	1800-1830: Border Construction Materials Review; (b) (6) SD Office 1830: ENR; Residence
6:30am - 7:00am 0630-0700: FO Morning Huddle (b) (6) SD Office)	

January 24, 2019

Thursday

January 2019
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February 2019
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THURSDAY	
24	
← From Jan 22 (b) (7)(F) To Jan 26 →	
CANX: 0800-0845: SecDef Large Group Meeting (b) (6) Nunn-Lugar Conference Room)	
7 AM	0700-0800: APNSA / State Breakfast (b) (6) SD Office
8	0800-0830: Remarks @ Fourth Estate SLC Opening Remarks (DAFA Conference); (b) (6) Nunn-Lugar Conference Room 0830-0900: ENR; The White House
9	0900-1000: Border Construction Huddle The Situation Room The White House
10	1000-1030: ENR; PNT 1030-1045: USDP 1v1 w/ J. Rood; (b) (6) SD Office
11	1045-1115: Mr. Bran Ferren (Applied Minds) Meeting; (b) (6) 1130-1200: Lunch/Reading Time; (b) (6) SD Office
12 PM	1200-1215: USDP 1:1 w/ J. Rood; (b) (6) SD Office 1230-1300: Working Session POC; (b) (6) SD Office
1	1215-1230: SECARMY 1V1; (b) (6) SD Office 1300-1330: Prep for Rhodes Retirement Ceremony (A/SD Only); (b) (6) SD Office 1330-1345: Office Call w/ M. Rhodes & Family; (b) (6) SD Offi
2	1345-1400: ENR & Event Brief; (b) (6) PNT Auditorium 1400-1500: Retirement Ceremony iho Mike Rhodes Pentagon Auditorium
3	1500-1515: ENR & Runover; (b) (6) SD Office 1530-1600: Package Review Time; (b) (6) SD Office
4	1515-1530: CJCS 1:1; (b) (6) SD Office 1600-1615: USD R&E 1:1 w/ M. Griffin; (b) (6) SD Office 1615-1700: COCOM Read Book (b) (6) SD Office
5	
6	
6:30am - 7:00am 0630-0700: FO Morning Huddle (b) (6) SD Office)	

January 25, 2019

Friday

January 2019						
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February 2019						
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FRIDAY	
25	
← From Jan 22 (b) (7)(F) To Jan 26 →	
(T) 1400-1430: Drive by War Room POC: (b) (6)	
[FYI/DSD Cover] Small Group (b) (6) SD Office)	
CANX: 0730-0830: Quad Cabinet Weekly Meeting (DoD/State/Treasury/ NO CIA) (State Department)	
7 AM	0700-0730: Principals Meeting; (b) (6) SD Office
8	
9	0900-0915: Product Spot Check; (b) (6) SD Office 0915-0945: India Transition Call w/ MoD Sitharaman; Call Dire 0945-1015: India Transition Call w/ NSA Doval; DIRECT DIAL - UNSECURE
10	
11	1130-1230: Lunch / Reading Time 1145-1200: Call w/ SEC DHS; SECURE
12 PM	1230-1300: Call w/ MinDef Sajjan (Canada); SECURE CALL
1	1315-1345: Package Review Time; (b) (6) SD Office 1345-1400: Private Phone Call; (b) (6) SD Office
2	1430-1500: SDOB Review POC: LtGen Smith; (b) (6) SD Office
3	1500-1530: Prep for SYG Stoltenburg Bilat; (b) (6) SD Office 1530-1615: COCOM Read Book (b) (6) SD Office 1530-1545: Call w/ Chairman Smith; DIRECT DIAL 1600-1615: Sen Lindsay Graham Phone Call; DIRECT DIAL - UNST 1630-1700: Prep for Press Gaggle; (b) (6) SD Office 1645-1655: Call w/ Chairman Smith; DIRECT DIAL
5	1730: ENR: Residence -or- Private Event
6	(T) Private Event

January 26, 2019

Saturday

January 2019
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February 2019
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SATURDAY	
26	<div>← From Jan 22</div> <div>(b) (7)(F)</div> <div>To Jan 30 →</div>
7 AM	
8	
9	<div>0925: ENR; Pentagon</div> <div>0930-1030: COCOM Read Book (b) (6) SD Office</div>
10	<div>1030-1330: STRATEGY TIME (b) (6) SD Office</div>
11	<div>1115-1215: Working Session (Folliard Deliverables) (b) (6) Strategy & Integration War Room</div>
12 PM	<div>1230: Package Review; (b) (6)</div>
1	<div>Intel Read Time; (b) (6) SD Office</div>
2	
3	<div>1500: ENR; Private Appt</div> <div>1530: Private Appointment</div>
4	<div>1630: Private Event</div>
5	<div>ENR; Private Event</div>
6	<div>1800: Private Event Capital Hilton</div>

January 27, 2019

Sunday

January 2019						
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February 2019						
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SUNDAY	
27	
<div> <div>← From Jan 26</div> <div>(b) (7)(F)</div> <div>To Jan 30 →</div> </div>	
7 ^{AM}	
8	
9	0900-0915: Phone Call w/ Martin Griffiths (3 monitors - COS, SMA, Policy note taker); Cables will dial unclass home suite
10	
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12 ^{PM}	
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January 28, 2019

Monday

January 2019						
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February 2019						
Su	Mo	Tu	We	Th	Fr	Sa
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	MONDAY
	28
	← From Jan 26 (b) (7)(F) To Jan 30 →
7 AM	0700-0745: Intel Brief (b) (6) SD Office
8	0800-0830: Small Group; (b) (6) SD Office 0830-0845: SECNAV 1:1; (b) (6) SD Office
9	0930-0945: Private Appointment; (b) (6) SD Office
10	0945-1015: Speechwriters Weekly Meeting; (b) (6) SD Office
11	1100-1145: CJCS 1v1 (b) (6) SD Office
12 PM	1200-1245: SYG Jens Stoltenberg Bilat (b) (6) SD Dining Room
1	1245-1315: Lunch w/ SYG Jens Stolenberg (NATO); (b) (6) SD Dining Room
2	1345-1415: Prep for Press Gaggle; (b) (6) SD Office
3	1430-1500: ENR; The White House 1500-1530: APNSA Briefing; APNSA Office The White House 1530-1600: POTUS Briefing; The Oval Office The White House
4	1600-1630: ENR; PNT 1630-1700: J3 - ONE Briefing POC: LtGen Smith; (b) (6) SD Office
5	1730-1800: Prep for Press Gaggle (Finalize Tight Soundbites); (b) (6) SD Office
6	1800: ENR; Residence
	6.30am - 7:00am 0630-0700: FO Morning Huddle (b) (6) SD Office)

January 29, 2019

Tuesday

January 2019
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February 2019
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TUESDAY	
29	
← From Jan 26	(b) (7)(F) To Jan 30 →
	CANX: 1400-1445: MinDef Enkhbold (Mongolia) Meeting (b) (6) SD Dining Room
	CANX: 1500-1530: SecState Weekly Sync Call (b) (6) SD Office (Direct Dial-SECURE)
7 AM	0700-0730: Intel Brief; (b) (6) SD Office
	0730-0800: Prep for Press Gaggle; (b) (6) SD Office
8	0800-0845: SecDef Large Group Meeting (b) (6) Nunn-Lugar Conference Room
9	0900-0930: Prep for Press Gaggle; (b) (6) SD Office
	0930-1000: Press Gaggle; (b) (6) Press Briefing Room
10	Runover (expected)
	1030-1100: Office Call w/ ADM Faller (SOUTHCOM); (b) (6) SD Office
11	1100-1115: E. Lord & P. Ney Discussion; (b) (6) SD Office
	1130-1230: Lunch w/ K. Sweeney (b) (6) SD Office
12 PM	
	1245-1300: CJCS 1:1; (b) (6) SD Office
1	1300-1330: ENR; The White House
	1330-1500: Border Update (POTUS/VPOTUS) Oval Office The White House
2	
3	1500-1515: ENR; PNT
	1530-1600: Prep for Hill Engagements; (b) (6) SD Office
	1515-1530: WH Meeting Debrief; (b) (6) SD Office
4	1600-1630: ENR; The Capitol
	1625-1630: Call w/ SECARMY
	1615-1620: Call w/ POTUS
	1630-1700: Cong. K. McCarthy (R-CA)
5	ENR; Capitol Bldg H-140
	1715-1800: Ranking Member K. Calvert (R-CA); Capitol Building H-140
6	1800: ENR; Residence
	6:30am - 7:00am 0630-0700: FO Morning Huddle (b) (6) SD Office)

January 30, 2019

Wednesday

January 2019
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February 2019
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24 25 26 27 28

WEDNESDAY

30

← From Jan 26

(b) (7)(F)

To Feb 4 →

(FYI) 1415: Border Update (POTUS/VPOTUS); Esper & Semanite rep (WHSR)

7 AM

0700: ENR
State Department

0730-0830: Quad Cabinet Weekly Meeting (DoD/State/Treasury/CIA)
State Department

8

0830: ENR
PNT

9

0900-0945: Big 4 (No POLICY)
(b) (6) SD Office

0945-1000: VCJCS 1:1
(b) (6) SD Office

10

1000-1030: Intel Brief
(b) (6) SD Office

1030-1100: SECARMY & USACE Messaging Alignment
(b) (6) SD Office

11

1100-1130: Package Review Time
(b) (6) SD Office

1130-1200: ENR
The White House

12 PM

1200-1300: APDNSA Charlie Kupperman Lunch
The Ward Room | The White House

1

1300-1330: ENR
JBA

1330(EST)-1515(PST): ENR (Flight Time: 4+45; Time Change: -3)
BFA

2

3

1445-1500: Call w/ Ranking Member Thornberry
UNSECRE

4

5

6

1515(PST): ENR
Residence

6:30am - 7:00am 0630-0700: FO Morning Huddle (b) (6) SD Office

8:15pm - 10:15pm 1715-1915(PST): Private Appointment

January 31, 2019

Thursday

January 2019						
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February 2019						
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THURSDAY	
31	
← From Jan 30 (b) (7)(F) To Feb 4 →	
NOT ATTENDING: 0700-0800: APNSA / DoD / State Breakfast (Ward Room White House)	
7 AM	A/SD - 000
8	
9	
10	
11	
12 PM	
	0930-1000(PST): ENR BFA
1	1000(PST)-1730(EST): ENR (Flight Time: 4+30; Time Change: +3) JBA
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5	1730: ENR Residence
6	

SecDef Calendar

123

1/31/2019 2:56 PM

February 1, 2019

Friday

February 2019

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March 2019

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31						

	FRIDAY
	1
	← From Jan 30 (b) (7)(F) To Feb 4 →
	CANX: 1130-1200: CJCS 1v1 (b) (6) SD Office)
7 AM	0700-0730: Intel Brief; (b) (6) SD Office
	0730-0800: USDP 1:1; (b) (6) SD Office
8	0800-0830: OSD Small Group; (b) (6) SD Office
	0830-0900: Prep for Office Call w/ Minister Sajjan (Canada); (b) (6) SD Office
9	0900-0930: BLOCK: Strategy Time - A/SD Only; (b) (6) SD Office
	ENR: 0930-1000: ENR; The White House
10	1000-1100: APNSA/DCIA Principals Only Meeting (for now, no prep; RAH only) WHSR
11	1100-1130: ENR; PNT
	1130-1215: Lunch / Reading Time
12 PM	1215-1230: RSVP Review (weekly); (b) (6) SD Office; SecDef Caler
	1230-1300: Package Review Time; (b) (6) SD Office
1	1300-1330: Call w/ Sen Bob Dole; DIRECT DIAL
	1330-1400: BLOCK: Strategy Time - A/SD Only; (b) (6) SD Office
2	1400-1430: Office Call w/ Minister Sajjan (Canada); (b) (6) SD Dining Room
3	1450-1455: Call w/ SECSTATE; SECURE
	1455-1500: Sen Cornyn Drive-By (R-TX);
	1500-1545: PTDO DSD 1:1 (b) (6) War Room
4	1545-1630: Posture Working Session (limited attendance) (b) (6) War Room
	1630-1700: COCOM Read Book; (b) (6) SD Office
5	1700: ENR; Residence
6	
	6:30am - 7:00am 0630-0700: FO Morning Huddle (b) (6) SD Office)

February 2, 2019

Saturday

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
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March 2019

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24	25	26	27	28	29	30
31						

	SATURDAY
	2
	← From Jan 30 (b) (7)(F) To Feb 4 →
7 AM	
8	0750: ENR; Pentagon
	0830-0900: Intel Read Time; (b) (6) SD Office
9	0900-1100: Border Working Session (b) (6) SD Inner Conference Room
	0900-0930: Package Review; (b) (6) SD Office
10	0930-1030: COCOM Read Book (b) (6) SD Office
11	1100-1330: STRATEGY TIME (b) (6) SD Office
	1100-1130: Space Working Session w/ J. Johnson; (b) (6) War R
12 PM	1130-1215: Folliard Working Session (b) (6) War Room
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5	
	1730-1800: ENR; SECARMY Residence
6	1800-2000: Dinner w/ Service Secretaries SECARMY Residence

February 3, 2019

Sunday

February 2019						
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March 2019						
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31						

	SUNDAY
	3
	<div> <div>← From Jan 30</div> <div>(b) (7)(F)</div> <div>To Feb 4 →</div> </div>
7 ^{AM}	
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February 4, 2019

Monday

February 2019

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24	25	26	27	28		

March 2019

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24	25	26	27	28	29	30
31						

	MONDAY
	4
	From Jan 30 (b) (7)(F) To Feb 7
7 AM	0700-0745: Intel Brief (b) (6) SD Office
8	0800-0830: OSD Small Group; (b) (6) SD Office
9	0900-0930: Prep - Trade Mtg (COS); (b) (6) SD Office 0930-1000: Package Review Time; (b) (6) SD Office 0930-1000: Speechwriters Weekly Meeting; (b) (6) SD Office
10	1000-1030: SecState Weekly Sync Call; (b) (6) SD Office (Direct Dial-SECURE) 1030-1115: Prep - AOR/NATO TDY POC: Machine (b) (6) SD Conference Room
11	1130-1200: CJCS 1v1; (b) (6) SD Office
12 PM	1200-1300: Lunch / Reading Time
1	1300-1330: Call w/ Gen Hyten; SECURE CALL - Direct Dial
2	1400-1500: CJCS hosted Prep for TANK (b) (6) TANK
3	1530-1600: Prep for D-ISIS Ministerial; (b) (6) SD Office
4	1600-1630: ENR; The White House 1630-1730: Border Meeting The White House
5	1700: ENR; Residence 1730: ENR; PNT
6	
	6:30am - 7:00am 0630-0700: FO Morning Huddle (b) (6) SD Office)

SecDef Calendar

4

8/5/2019 12:06 PM

February 5, 2019

Tuesday

February 2019

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March 2019

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TUESDAY	
5	
From Feb 4 To Feb 7	
CANX: 1100-1200: Prep-Budget Posture Review w/ CJCS (b) (6) SD Conference Room	
7 AM	0700-0730: Intel Brief (b) (6) SD Office
	0730-0745: Call w/ CoS Mulvaney DIRECT DIAL - SECURE
8	0800-0845: SecDef Large Group Meeting (b) (6) Nunn-Lugar Conference Room
	0800-0840: Working Session (b) (6) SD Office
	0840-0900: Call w/ Gen O'Shaughnessy DIRECT DIAL
9	0900-0930: ENR WHS
	0930-1000: Trade Principals Meeting WHSR The White House
	0900-1000: D-ISIS / AFG Update (SVTC) (b) (6) SD CABLES
10	1000-1100: Border Meeting WW 207 WH Counsel Office
11	1100-1130: ENR PNT
	1130-1200: Package Review Time (b) (6) SD Office
12 PM	1200-1300: Lunch/Reading Time (b) (6) SD Office
	1200-1230: DHS hosted Conference Call DIRECT DIAL - CONFERENCE LINE
1	1300-1330: Prep for Hill 2/7 Engagements (b) (6) SD Office
	1330-1400: USD A&S 1:1 w/ E. Lord (b) (6) SD Office
2	1400-1430: Private Appointment
	1430-1500: Allied Evaluation Criteria NATO Product Review (b) (6) SD Office
3	1500-1600: Sec Perry (DoE) Meeting & SECNAV (b) (6) SD Office
4	1600-1630: ENR Residence
	ooo
5	1700: ENR Residence
6	1800-2000: Reception hosted by Leader McCarthy Office of the Republican Leader, H-204 The Capitol
6:00am - 7:00am 0600-0700: Breakfast w/ APNSA CJCS (b) (6) SD Office)	

SecDef Calendar

5

8/5/2019 12:06 PM

February 6, 2019

Wednesday

February 2019						
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March 2019						
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	WEDNESDAY
6	<div>From Feb 4</div> <div>(b) (7)(F)</div> <div>To Feb 7</div> <div>CANX: Quad Cabinet Weekly Meeting (DoD/State/Treasury/CIA) (State Department)</div>
7 AM	<div>0700-0730: Intel Brief (b) (6) SD Office</div> <div>0730-0800: Package Review Time (b) (6) SD Office</div>
8	
9	<div>0845-0915: ENR The State Department</div> <div>0915-0930: In Place Time The State Department</div> <div>0930-1000: Meeting of the Ministers of the Global Coalition to Defeat ISIS The State Department</div>
10	<div>1000-1100: ENR & Runover PNT</div>
11	<div>1100-1145: Private Appointment</div>
12 PM	<div>1145-1215: ENR PNT</div> <div>1215-1330: Lunch / Trip Prep (Solo) (b) (6) SD Office</div>
1	<div>1330-1400: ENR The State Department</div>
2	<div>1400-1515: Meeting of the Ministers of the Global Coalition to Defeat ISIS The State Department</div>
3	<div>1515-1545: ENR PNT</div>
4	<div>1600-1645: PTDO DSD 1:1 (b) (6) SD Office</div>
5	<div>1700: ENR Residence</div> <div>1700-1730: Prep for Meet & Greet POC (b) (6) SD Office; SecDef Calendar</div>
6	
	6:30am - 7:00am 0630-0700: FC Morning Huddle (b) (6) SD Office

SecDef Calendar

6

8/5/2019 12:06 PM

February 7, 2019

Thursday

February 2019
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March 2019
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	THURSDAY
7	<div>From Feb 4</div> <div>(b) (7)(F)</div> <div>To Feb 9</div> <div>CANX: APNSA/STATE Breakfast</div>
7 AM	<div>0700-0730: Intel Brief (b) (6) SD Office</div> <div>0730-0800: Call w/ APNSA DIRECT DIAL - SECURE</div>
8	
9	<div>0845-0900: Package Review Time (b) (6) SD Office</div> <div>0900-0930: Prep for Eisenhower Remarks (A/SD Only) (b) (6) SD Office</div> <div>0930-1000: ENR Fort McNair, Washington DC</div>
10	<div>1000-1100: Eisenhower School (Remarks) Building 59 Fort McNair, Washington DC</div>
11	<div>1100-1130: ENR Pentagon</div> <div>1130-1215: Lunch/ Trip Prep (Solo) (b) (6) SD Office</div>
12 PM	<div>1215-1245: ENR The White House</div> <div>1245-1430: POTUS Global Women's Economic Empowerment Initiative Presidential Memorandum - Roundtable and Signing EEOB / Oval Office</div>
1	
2	<div>1430-1500: ENR Capitol Hill Rayburn House</div>
3	<div>1500-1545: Smith / Thornberry (HASC): Pre-Posture Alignment Rayburn House 2264</div>
4	<div>1545-1630: COCOM Read Book (b) (6) SD Office</div> <div>1545-1600: ENR SVC 217</div> <div>1600-1630: Prep for Sen Reed mtg w/ (T) USD Rood SVC 217</div> <div>1630-1700: LtGen Smith Meeting SVC-217</div>
5	<div>1700: ENR Residence</div> <div>1700-1715: ENR (walk) Senate Hart 728</div> <div>1715-1745: Sen. Reed (SASC): Pre-Posture Alignment Hart Senate Office Building 728</div>
6	
	6:30am - 7:00am 0630-0700: FO Morning Huddle (b) (6) SD Office

SecDef Calendar

7

8/5/2019 12:06 PM

February 8, 2019

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	FRIDAY
	8
	From Feb 7 To Feb 9
	CANX: 1130-1200: CJCS 1v1 (b) (6) SD Office)
7 AM	0700-0730: Arrival of New Defense Committee Members (b) (6) Nunn-Lugar Conference Room
	0730-0900: New Defense Committee Members Welcome Breakfast (b) (6) Nunn-Lugar Conference Room
8	
9	0915-0945: S. Hadley Office Call (b) (6) SD Office
10	1000-1030: GEN Abrams Office Call (No CJCS / JS) (b) (6) SD Office
	1030-1100: Intel Brief (b) (6) SD Office
11	1100-1130: Prep for Meet & Greet POC: LTC Buccino (b) (6) SD Office, SecDef Calendar
	1130-1200: Meet & Greet POC: LTC Buccino (b) (6) SD Office, SecDef Calendar
	1115-1120: Call w/ VPOTUS Received Call
12 PM	1200-1245: Lunch / Prep w/ COS & W. Bushman for Afternoon Meetings
	1245-1300: Invite Review w/ (b) (6) (b) (6) SD Office
1	1300-1330: USD A&S 1:1 - Follow Up (b) (6) SD Office
	1330-1400: GEN Thomas Office Call (no CJCS/JS) (b) (6) SD Office
2	1400-1430: Package Review Time (b) (6) SD Office
	1430-1500: CNO 1:1 w/ ADM Richardson POC: LtGen Smith (b) (6) SD Office
3	1515-1545: ENR State Department
4	1545-1645: APNSA & SECSTATE Meeting The State Department
5	1700: ENR Residence
6	
	6:30am - 7:00am [DIDN'T HAPPEN/Prep Instead] 0630-0700: FO Morning Huddle (b) (6) SD Office)

SecDef Calendar

8

8/5/2019 12:06 PM

February 9, 2019

Saturday

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March 2019

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SATURDAY	
9	<div>From Feb 7</div> <div>(b) (7)(F)</div> <div>To Feb 17</div>
7 AM	
8	<div>0750-ENR Pentagon</div> <div>0800-0900: Prep for VPOTUS Meeting (b) (6) SD Office</div>
9	<div>0830-0900: Intel Read Time (b) (6) SD Office</div> <div>0900-0930: Call w/ UK Secretary of Defence Williamson DIRECT DIAL - UNSECURE</div> <div>0930-1030: COCOM Read Book (b) (6) SD Office</div> <div>0900-0930: Package Review 3E880 SD Office</div>
10	<div>0930-1000: ENR VPOTUS Residence Naval Observatory</div> <div>1000-1130: VPOTUS Briefing VPOTUS Residence Naval Observatory</div>
11	<div>1100-1330: STRATEGY TIME (b) (6) SD Office</div> <div>1130-1150: ENR PNT</div>
12 PM	<div>1200-1215: Private Phone Call</div> <div>1150-1200: Call w/ SecState SECURE</div>
1	<div>1300-1315: Call w/ CENTCOM Commander DIRECT DIAL - SECURE</div>
2	
3	<div>1500-1530: ASD West Meeting (b) (6) SD Office</div>
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SecDef Calendar

9

8/5/2019 12:06 PM

February 10, 2019

Sunday

February 2019						
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March 2019						
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	SUNDAY
	10
	From Feb 9 (b) (7)(F) To Feb 17
	AOR To Feb 12
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February 11, 2019

Monday

February 2019

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March 2019

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	MONDAY
	11
	From Feb 9 (b) (7)(F) To Feb 17
	From Feb 10 AOR To Feb 12
	CANX: 1030-1100: SecState Weekly Sync Call (b) (6) SD Office (Direct Dial-SECURE)
	CANX: 1130-1200: CICS 1v1 (b) (6) SD Office
7 AM	
8	
9	0930-1000: Speechwriters Weekly Meeting (b) (6) SD Office
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5	1700: ENR Residence
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February 12, 2019

Tuesday

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March 2019						
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	TUESDAY
12	
	From Feb 9 (b) (7)(F) To Feb 17
	From Feb 10 AOR To Feb 17
	NATO DEFMINs / D-ISIS (Brussels, Belgium) To Feb 14
	(T) Cabinet Meeting
7 AM	
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12 PM	
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5	1700: ENR Residence
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February 13, 2019

Wednesday

February 2019						
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March 2019						
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WEDNESDAY	
13	
<div><div>From Feb 9</div><div>(b) (7)(F)</div><div>To Feb 17</div></div>	
<div><div>From Feb 12</div><div>NATO DEFMINs / D-ISIS (Brussels, Belgium)</div><div>To Feb 14</div></div>	
<div><div>CANX: Quad Cabinet Weekly Meeting (DoD/State/Treasury/CIA) (State Department)</div></div>	
7 AM	
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5	<div>1700: ENR Residence</div>
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Thursday

March 2019						
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February 15, 2019

Friday

February 2019

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March 2019

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FRIDAY

15

← From Feb 9

(b) (7)(F)

To Feb 17 →

← From Feb 14

Munich Security Conference (Munich, Germany)

To Feb 16 →

CANX: 1130-1200: CJCS 1v1 (b) (6) SD Office

7 AM

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1700: ENR
Residence

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February 16, 2019

Saturday

February 2019

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March 2019

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SATURDAY

16

← From Feb 9 (b) (7)(F) To Feb 17 →
← From Feb 14 Munich Security Conference (Munich, Germany) →

7 AM

8

0750: ENR
Pentagon

9

0830-0900: Intel Read Time
(b) (6) SD Office

0900-0930: Package Review
(b) (6) SD Office

0930-1030: COCOM Read Book
(b) (6) SD Office

10

11

1100-1330: STRATEGY TIME
(b) (6) SD Office

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February 17, 2019

Sunday

February 2019

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March 2019

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SUNDAY	
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← From Feb 9 (b) (7)(F) To Feb 21 →	
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February 18, 2019

Monday

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March 2019						
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	MONDAY	
	18	
	From Feb 17	To Feb 21
7 AM	<div style="background-color: black; color: red; text-align: center; padding: 5px;">(b) (7)(F)</div> <div style="border: 1px solid black; padding: 5px; margin-top: 10px;"> 0930-1000: Speechwriters Weekly Meeting (b) (6) SD Office </div> <div style="background-color: yellow; padding: 5px; margin-top: 5px;"> 1000-1030: Call w/ ADM Fallor CABLES TO CONNECT </div> <div style="border: 1px solid black; padding: 5px; margin-top: 10px;"> 1700- ENR Residence </div>	
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February 19, 2019

Tuesday

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March 2019

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TUESDAY	
19	
	From Feb 17 (b) (7)(F) To Feb 21
	CANX: 1600-1645: ANC Eligibility Criteria Briefing w/ SECARMY (b) (6) SD Office
7 AM	0700-0745: Intel Brief (b) (6) SD Office
8	0800-0845: SecDef Large Group Meeting (b) (6) Nunn-Lugar Conference Room
9	0900-1000: D-ISIS / AFG Update (SVTC) (b) (6) SD CABLES
10	1000-1030: Prep for PC w/ USDP (b) (6) SD Office 1030-1100: Prep for Belgium Bilat (b) (6) SD Office
11	1100-1200: DOD Prep for DV Tank (w/ CJCS, CENTCOM, & GEN Miller) (b) (6) SD Cables
12 PM	1200-1230: Lunch/Reading Time (b) (6) SD Office 1230-1300: ENR The White House
1	1300-1400: PC (WH Staff to Pull A/SD at 1345) WHSR
2	1400-1430: POTUS SPD 4 Signing Ceremony The Oval Office The White House 1430-1500: Runover (b) (6) SD Office
3	1500-1515: ENR PNT 1530-1615: CIO 1:1 w/ D. Deasy (b) (6) SD Office
4	1615-1700: Orders Book Review w/ SMA POC: (b) (6) (b) (6) SD Office
5	1700: ENR Residence 1700-1715: Call w/ MoD Fernando (Brazil) UNSECURE - CABLES TO CONNECT
6	1800-1815: ENR Private Dinner 1815-1945: Private Dinner (KS)
	6:30am - 7:00am 0630-0700: FO Morning Huddle (b) (6) SD Office

SecDef Calendar

19

8/5/2019 12:06 PM

February 20, 2019

Wednesday

February 2019

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March 2019

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WEDNESDAY	
20	
From Feb 17 To Feb 21	
PTDO DSD TO HOST: 0800-0830: OSD Small Group (b) (6) SD Office	
7 AM	0700-0730: Intel Brief (b) (6) SD Office
	0730-0815: Quad Cabinet Weekly Meeting (DoD/State/Treasury/CIA) (b) (6) SD Office
8	0815-0830: Transition/Executive Time (b) (6) TANK
	0830-0930: Interagency Prep for DV TANK (b) (6) TANK
9	
10	1000-1030: Folliard Working Session (b) (6) SD Office
	1030-1115: Big 4 (+POLICY) (b) (6) SD Office
11	
	1130-1200: Posture Testimony Review (b) (6) (b) (6) SD Office
12 PM	1200-1230: Lunch/Reading Time (b) (6) SD Office
	1230-1300: Package Review Time (b) (6) SD Office
1	1300-1345: Prep for Joint Bilat (2/22) (b) (6) SD Inner Conference Room
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5	1700: ENR Residence
6	1815-1845: ENR The White House West Exec
6:30am - 7:00am 0630-0700: FO Morning Huddle (b) (6) SD Office	

February 21, 2019

Thursday

February 2019

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March 2019

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THURSDAY	
21	
	From Feb 17 (b) (7)(F) To Feb 25
7 AM	0700-0745: APNSA / DoD Breakfast (No STATE) Ward Room White House
8	0745-0800: ENR PNT
	0830-0915: Intel Brief (b) (6) SD Office
9	0915-0945: FO Morning Huddle (b) (6) SD Office
10	1000-1030: B. Hirshman Office Call (b) (6) SD Office
	1030-1100: USD A&S 1:1 POC: COS Chewing (b) (6) SD Office
11	1100-1130: Prep for New Member Orientation (b) (6) SD Office
	1130-1230: Lunch/Reading Time (b) (6) SD Office
12 PM	
	1230-1300: Package Review Time (b) (6) SD Office
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3	1500-1545: A/SD-CJCS Initial Hearing Prep Session and Posture Testimony Discussion (b) (6) SD Inner Conference Room
4	1545-1630: COCOM Read Book (b) (6) SD Office
	1600-1645: MinDef Didier Reynders Bilat (Belgium) (b) (6) SD Dining Room
5	1645-1715: ENR The White House
	1715-1900: POTUS hosted National African American History Month Reception The White House East Wing
6	1700: ENR Residence

February 22, 2019

Friday

February 2019

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March 2019

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FRIDAY	
22	
From Feb 21 To Feb 25	
CANX: 1130-1200: CJCS 1v1 (b) (6) SD Office	
COS to HOST: 0800-0830: OSD Small Group (b) (6) SD Office	
RESCHEDULE 1645-1700: Call w/ SEC DHS & USCG (CALL INFO TBD)	
7 AM	0700-0745: Intel Brief (b) (6) SD Office
8	0800-0830: MoD Ryacudu (Indonesia) Call DIRECT DIAL - UNSECURE 0830-0930: USDP 1:1 w/ J. Reed (PACOM) (b) (6) SD Office
9	0930-1000: Product Review w/ CJCS & USDP (b) (6) SD Office
10	1000-1030: DNI Coats Meeting (b) (6) SD Office 1030-1100: Package Review Time (b) (6) SD Office
11	1100-1200: Interagency Prep #2 for DV TANK (b) (6) TANK
12 PM	1200-1300: Lunch / Reading Time
1	1300-1330: PTDO DSD 1v1 (b) (6) SD Office
2	1400-1545: Arrival Ceremony & Bilat w/ MoD Akar (Turkey) Parade Field (b) (6) Nunn-Lugar Conference Room
3	
4	1545-1630: 4v4 w/ MoD Akar (Turkey) (b) (6) SD Dining Room
5	1700: ENR Residence
6	1815-1845: ENR Hay Adams Hotel 800 16th St NW, Washington, DC 20006
630am - 7:00am 0630-0700: FO Morning Huddle (b) (6) SD Office)	

SecDef Calendar

22

8/5/2019 12:07 PM

Friday

22

February 2019

January 2019						
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February 2019						
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March 2019						
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Day 63, 312 Left Week 08

(b) (7)(F)

RESCHEDULE: 1645-1700: Call w/ SEC DHS & USCG ♦ CALL INFO TBD

CANX: 1130-1200: CJCS 1v1 ♦ (b) (6) SD Office

COS to HOST: 0800-0830: OSD Small Group ♦ (b) (6) SD Office

7 00 0700-0745: Intel Brief ♦ (b) (6) SD Office

30

8 00 0800-0830: MoD Ryacudu (Indonesia) Call ♦ TBD DIRECT DIAL OR CABLES TO CONNECT - UNSECURE

30 0830-0900: USDP 1:1 w/ J. Rood (PACOM) ♦ (b) (6) SD Office

(b) (5) - Deliberative Process Privilege

TAB 1

9 00 0900-0930: COCOM Read Book ♦ (b) (6) SD Office

30 0930-1000: Product Review w/ CJCS & USDP ♦ (b) (6) SD Office

(b) (5) - Deliberative Process Privilege

meeting materials to be provided via separate correspondence

10 00 1000-1030: DNI Coats Meeting ♦ (b) (6) SD Office

30 1030-1100: Package Review Time ♦ (b) (6) SD Office

(b) (5) - Deliberative Process Privilege

11 00 1100-1200: Interagency Prep #2 for DV TANK ♦ (b) (6) TANK

30

(b) (5) - Deliberative Process Privilege

TAB 2

12 00 1200-1300: Lunch / Reading Time

PM 30

(b) (5) - Deliberative Process Privilege

(b) (5) - Deliberative Process Privilege

1 00 1300-1345: DSD 1v1 ♦ (b) (6) SD Office

30

TAB 3

2 00 1400-1615: Arrival Ceremony & Bilat w/ MoD Akar (Turkey)

30 Parade Field | (b) (6) Nunn-Lugar Conference Room

(b) (5) - Deliberative Process Privilege

3 00

30

(b) (5) - Deliberative Process Privilege

4 00 meeting materials to be provided via separate correspondence

30 1615-1630: Break | Transition to Dining Room

1630-1730: 4v4 w/ MoD Akar (Turkey) ♦ (b) (6) SD Dining Room

5 00 meeting materials to be provided via separate correspondence

30 1730: ENR ♦ Residence

6 00

30 1830-1900: ENR ♦ Hay Adams Hotel | 800 16th St NW, Washington, DC 20006

meeting materials to be provided via separate correspondence

7 00 1900-2200: Dinner w/ Minister Akar (Turkey) ♦ Hay Adams Hotel | 800 16th St NW, Washington, DC 20006

30

5:50AM - 6:00AM 0550: ENR (Pentagon)

6:30AM - 7:00AM 0630-0700: FO Morning Huddle (b) (6) SD Office

9:00PM - 9:30PM 2200-2230: ENR (Residence)

2/21/2019 4:14 PM

1/1

DesLauriers, Lisa CIV SD

February 23, 2019

Saturday

February 2019

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March 2019

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SATURDAY	
23	
<div> <div>← From Feb 21</div> <div>(b) (7)(F)</div> <div>To Feb 25 →</div> </div>	
7 AM	0700-1940: TDY
8	<div>0750: ENR: Pentagon</div>
9	<div>0830-0900: Intel Read Time; (b) (6) SD Office</div> <div>0900-0930: Package Review; (b) (6) SD Office</div> <div>0930-1030: COCOM Read Book (b) (6) SD Office</div>
10	
11	<div>1100-1330: STRATEGY TIME (b) (6) SD Office</div>
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February 24, 2019

Sunday

February 2019						
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March 2019						
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SUNDAY	
24	
From Feb 21 (b) (7)(F) To Feb 25	
7 AM	
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10	1000-1030 AMB Bolton phone call
11	
12 PM	
1	
2	1400-1430: Speaker Gingrich Phone Call CABLES TO CONNECT
3	
4	
5	1730-1800: ENR The White House (West Exec Arrival)
6	1800-2145: POTUS Hosted White House Governor's Dinner The White House

SecDef Calendar

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8/5/2019 12:07 PM

FILE COPY

February 25, 2019

Monday

February 2019
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March 2019
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MONDAY	
25	
← From Feb 21 (b) (7)(F) To Mar 1 →	
CANX BY SECSTATE: 1030-1100: SecState Weekly Sync Call (b) (6) SD Office (Direct Dial-SECURE)	
CANX: 0800-0830: OSD Small Group (b) (6) SD Office	
7 AM	0700-0745: Intel Brief (b) (6) SD Office
8	0830 - 0900: Prep (solo): New Member Breakfast Remarks (b) (6) SD Office
	0900-1000: Remarks at New Member Orientation Session 1 PBR
10	1000-1030: GC/Ethics Update (b) (6) SD Office
	1030-1100: Speechwriters Weekly Meeting (b) (6) SD Office
11	1130-1200: CJCS 1v1 (b) (6) SD Office
12 PM	1200-1300: Lunch / Reading Time
1	1330-1400: USDP 1:1 (RE: INDO-PACOM) (b) (6) SD Office
2	1400-1430: Invite Review w/ Annie & Jillian (b) (6) SD Office
3	1450-1500: Media Discussion w/ LTC Buccino & J. Johnson (b) (6) 1500-1530: Prep for Space Force Roll Out POC: J. Johnson; 3
	1530-1600: DoDIG Bimonthly Update w/ G. Fine (b) (6) SD Office
4	1630-1700: Military Housing Discussion w/ SECARMY, SECNAV, & SECAF (b) (6) Inner Conference Room
5	1700: ENR; Residence
6	
6:30am - 7:00am 0630-0700: FO Morning Huddle (b) (6) SD Office)	

SecDef Calendar

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3/1/2019 11:31 AM

February 25, 2019

Monday

February 2019

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March 2019

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MONDAY	
25	
	From Feb 21 (b) (7)(F) To Mar 1
	CANX BY SECSTATE: 1030-1100: SecState Weekly Sync Call (b) (6) SD Office (Direct Dial-SECURE)
	CANX: 0800-0830: OSD Small Group (b) (6) SD Office
7 AM	0700-0745: Intel Brief (b) (6) SD Office
8	0830 - 0900: Prep (solo): New Member Breakfast Remarks (b) (6) SD Office
9	0900-1000: Remarks at New Member Orientation Session 1 PER. 0930-1000: Speechwriters Weekly Meeting (b) (6) SD Office
10	1000-1030: GC/Ethics Update (b) (6) SD Office
11	1130-1200: CJCS 1v1 (b) (6) SD Office
12 PM	1200-1300: Lunch / Reading Time
1	1330-1400: USDP 1:1 (RE: INDO-PACOM) (b) (6) SD Office
2	1400-1430: Invite Review w/ (b) (6) SD Office
3	1450-1500: Media Discussion w/ (b) (6) & J. Johnson (b) (6) SD Office 1500-1530: Prep for Space Force Roll Out POC: J. Johnson (b) (6) SD Office
	1530-1600: DoDIG Bimonthly Update w/ G. Fine (b) (6) SD Office
4	1630-1700: Military Housing Discussion w/ SECARMY, SECNAV, & SECAF 3E680 Intra Conference Room
5	1700: ENR Residence
6	
	6:30am - 7:00am 0630-0700: FO Morning Huddle (b) (6) SD Office

SecDef Calendar

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8/5/2019 12:07 PM